











Bridging the Capital Access Gap

A Curriculum for Lenders, Business Development Organizations, and TA Providers





Main Topics



CHAPTER 1
Lending
Landscape
(Modules 1 - 4)



Underwriting
Basics
(Modules 5 - 8)



CHAPTER 3

The Best Version of the Business (Modules 9 - 14)



Preparing for the Next Level (Modules 15)



Resources for Professional Development (Modules 16)

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CHAPTER 2

Underwriting Basics

(Modules 5 - 8)

What is Underwriting? (Modules 5)

Five C's of Credit (Modules 6)

Understanding Credit (Modules 7)

Debt Service Coverage (Modules 8)



Understanding Credit



Understanding Credit: What You'll Learn

- What is a credit report.
- Why is it important.
- What information does it contain.
- How lenders use it when making a loan decision.
- Why credit can be challenging for underserved, disadvantaged borrowers.





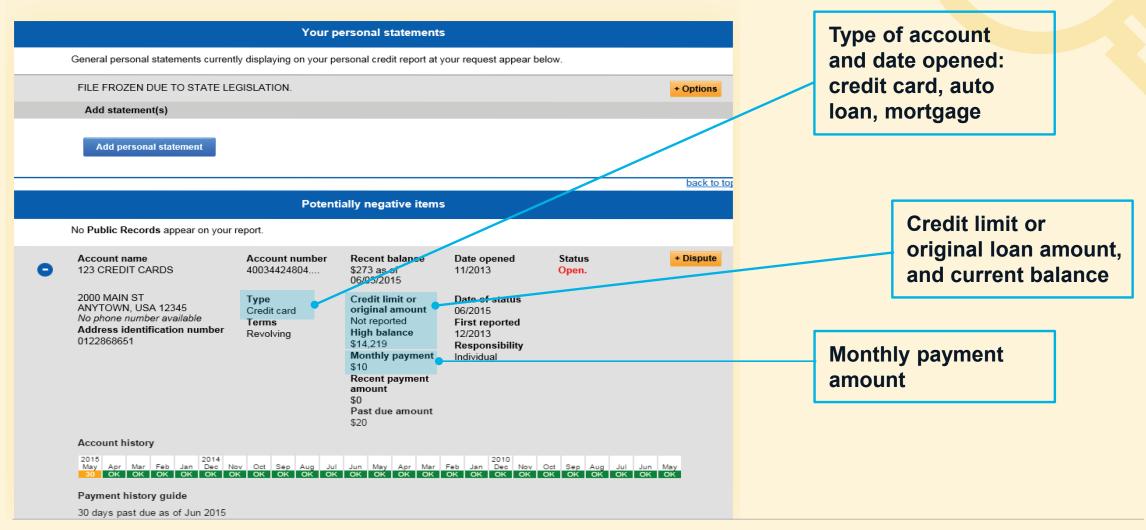
What is a Credit Report?

- Identifying information: Name, SSN, addresses, employers.
- Credit scores.
- List of all loan and credit accounts, and payment record.
- Collections and bankruptcies.
- Inquiries, AKA a credit check. Inquiries happen when there is a legally permitted request to see your credit report from a company.
- Public records, such as tax liens, unpaid child support and lawsuits.

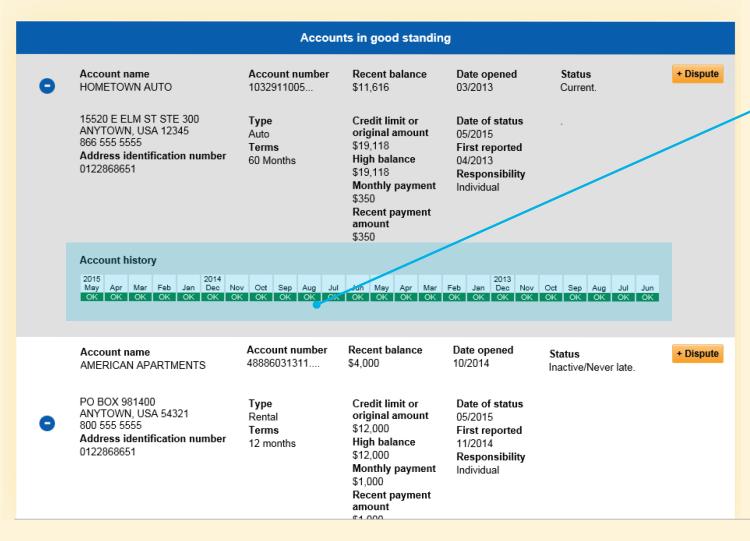


A detailed history of someone's information and performance on several fronts

Credit report detail



Credit report detail



Payment history – 25 months

Collections

Bankruptcies

Credit Bureaus

- Credit bureaus compile credit reports and credit scores about individual borrowers.
- Credit bureaus are private companies that are regulated under the Fair Credit Reporting Act.
- Banks, financing companies, retailers, and landlords send consumer credit information to the credit bureaus.
- Three companies Equifax, Experian, and TransUnion dominate the market for collecting, analyzing, and disbursing information about consumers.





Fair Credit Reporting Act

Federal legislation to promote the accuracy, fairness, and privacy of consumer credit information.

- Lenders and employers must disclose if a credit file was used to deny a loan or a job.
- You can get free access to your credit reports.
- The credit bureaus must give you access to your scores as well (for a fee).
- You can file a dispute if there are errors. Errors must be corrected in 30 days



Fair Credit Reporting Act continued

- Agencies must remove most negative credit information after seven years and bankruptcies after seven to ten years.
- Only those with a valid need (banks, nonbank lenders, landlords, employers) can access your credit reports with signed authorization from you.



Credit Report Role in Small Business Lending



- Most likely a personal or consumer credit report for small business loans.
- Lenders take many different approaches to the credit report, but here are the most common:
 - FICO Score
 - Payment history
 - Slow pays

- Collections
- Amount of credit used/available*
- Total debt service*

^{*}These topics will be covered in more detail in Modules 8 and 12

FICO Score

- A FICO® score is a three-digit number ranging from 300 to 850
- A FICO score is a model using credit history and is a shorthand way to determine credit worthiness.





FICO Formula

30%

Amounts Owed

Do you have a reasonable amount of debt relative to limits?



New Credit

How much credit have you added or applied to recently?



Length of Credit History

How long have you had credit?

10%

Credit Mix

Do you have credit cards, auto loans, and mortgages?



What is a "good" FICO score?

- Commercial banks and traditional lenders consider 680 and above a good score.
- CDFIs and other nontraditional lenders often work with borrowers who have scores in the mid 500s.
- Some CDFIs work with "credit invisibles" or those with no credit report or score.



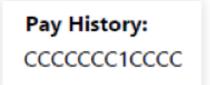
Payment History

- Whether you've paid your accounts: on time or late.
- Many creditors, vendors and service providers report monthly payments to the three consumer credit bureaus.
- Payment history is built month by month.
- Credit reports have many formats for displaying payment history.

Credit reports have many formats for displaying payment history.



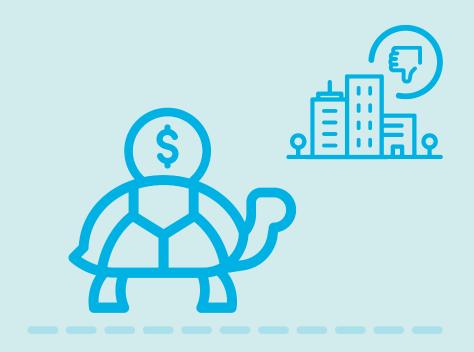






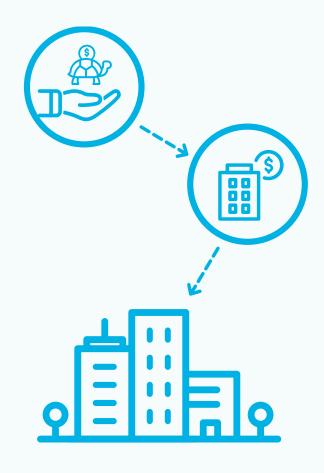
Slow Pay vs Collection

- Most lenders will allow late payments and charge fees when payments are late.
- Late payments, also called slow pays, are reported to credit bureaus and affect the FICO score.
- Every lender has policies and procedures for late payments and late fees.
- At some point of payment delinquency, a lender will sell the loan to a collection agency.
- Then a 'slow pay' becomes a 'collection' which is a more serious credit report problem.



Collections

- When an account is seriously past due, the lender sells it to a collection agency which usually reports to the credit bureaus.
- Person owing the debt can negotiate a payment plan, sometimes for a reduced amount.
- While settling an account is much better than not paying it at all, it is still considered negative because it means the debt was not paid as agreed upon.
- All types of accounts can be sent to collections, including phone & utility bills.



The impact of collections

- Credit reports show accounts reported to collection agencies.
- A history of collections (and slow pays) increase risk assessment.
- Successful completion of a payment plan could mitigate the negative impact of a collection.
- Please watch Module 12 Improving Credit –
 for more about how to address collections.



Amount of Credit Used/Available

Lenders will look at how much debt the applicant has taken on. Lender will perceive higher risk if the applicant:

- Is highly leveraged has a lot of debt relative to income
- Has maxed out or has high balances on several credit cards
- Total monthly debt payments are high*



^{*}Please view Modules 8 and 13 to learn more about understanding monthly debt service.

Type of Debt

A lender will also look at what type of debt the applicant has:

- Credit cards how many, how recent, balance/limit, what stores, total monthly payments
- **Mortgages** how much, outstanding balance, monthly payment
- Car loans how many, how much, monthly payment
- **Student loans** how much, but often discounted because of terms
- **Medical** some lenders overlook or discount medical debt



Credit report examples

- See Module 6 for examples of different credit reports.
- The bureaus format their reports differently and have their own codes.
- Google "user guide" for each bureau to get details.
- It takes time to learn how to read these reports and how to interpret the information.
- Be patient with yourself and your clients!







is your resource for detailed training:

www.creditbuildersalliance.org



Given our mission...

- The credit report is a document embedded in traditional financial institutions and systems.
- Given that many people we serve are outside of these systems, their credit reports are affected adversely.
- It is important for those supporting BIPOC, underserved, and disadvantaged communities to understand the bias built into the credit reporting and financial systems.
- It is our job to help clients surmount the bias to access capital.



Credit Infrastructure

ven though these generic credit scoring systems [FICO, et al]
are a vast improvement from the subjective assessments behind
lending decisions made prior to 1974, they still reflect longstanding
disparities in U.S. credit infrastructure. The incorporation of these
disparities into credit scoring models results in communities of color, lowincome individuals, young adults, and immigrants having disproportionally
low credit scores, high rates of credit invisibility, or thin files.

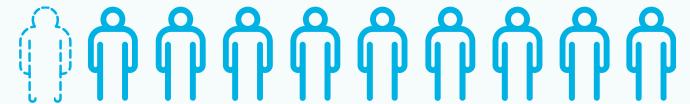
Unscoreable: How The Credit Reporting Agencies Exclude Latinos, Younger Consumers, Low-Income Consumers, and Immigrants Unidos US



Credit Invisible

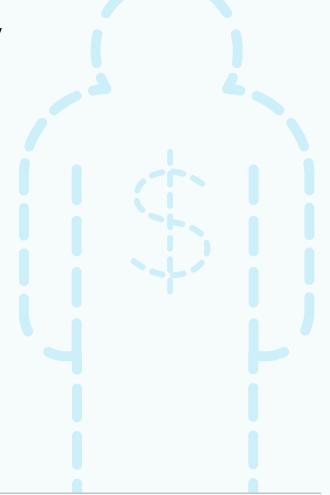
- A person is said to be "credit invisible" if they have no credit history or report at any of the three national credit bureaus.
- The Consumer Financial Protection Bureau (CFPB) estimates that 26 million U.S. consumers are credit invisible—that's roughly 11% of the adult population.

1 in 10 adults do not have any credit history with a nationwide consumer reporting agency.



Consumer Financial Protection Bureau

Learn more at consumerfinance.gov



Credit, Access, and Wealth



Poverty and Environment Center

www.PERC.net

http://vimeo.com/43396643



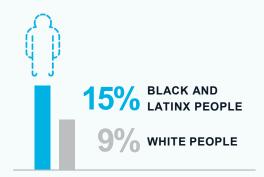
Credit Invisibility Realities



Consumers in low-income neighborhoods are more likely to be credit invisible. Of the consumers living in low-income neighborhoods, 30 percent are credit invisible.



In upper-income neighborhoods, only four percent are credit invisible.



About 15 percent of Black and Latinx people are credit invisible versus 9 percent of Whites.



CFPB's analysis suggests that these differences across racial and ethnic groups materialize early in the adult lives of these consumers and persist thereafter.

May 2015, the Consumer Financial Protection Bureau

Wealth and net worth gap

- African Americans earn only 64 cents for every dollar earned by whites, and Latinos earn only 73 cents.
- African American families own less than seven cents for every dollar in wealth owned by white families; Latinx households own less than eight cents.
- These gaps make it far more difficult for these Americans to recover from a financial setback (or to qualify for loans in the first place).

Past Imperfect: How Credit Scores "Bake In" Past Discrimination National Consumer Law Center



Wealth and net worth gap continued

- Credit history is used as a gatekeeper for many important necessities - employment, housing (both rental and homeownership), insurance, and of course, affordable credit.
- Because of poor credit histories, minority consumers are denied jobs, credit, insurance, housing and other services, or are forced to pay more.



Past Imperfect: How Credit Scores "Bake In" Past Discrimination National Consumer Law Center

Non-traditional credit assessment

- While credit-underserved consumers have participated little or not at all in the traditional credit market, they are meeting other types of payment obligations....[such as] rent and utility services.
- Many also regularly pay for insurance, savings plans, childcare, health care, or interest and principal on alternative loans, such as payday loans.
- This final point has led many in the community development and financial services industries to look at the possibility of ... augmenting credit histories for credit-underserved consumers by collecting ... data related to alternative, noncredit-based payment obligations.

Credit scoring and the credit-underserved population Federal Reserve Bank of Minneapolis



Improving Credit

- One of the most important services BDOs can offer to help improve their clients' access to capital.
- Watch Module 11 to understand the difference between being "loan ready" and "not qualifying" for a loan.
- View Module 12 for ideas on how to help clients improve their credit reports.





CHAPTER 2

Underwriting Basics

(Modules 5 - 8)

What is Underwriting? (Modules 5)

Five C's of Credit (Modules 6)

Understanding Credit (Modules 7)



Debt Service Coverage (Modules 8)

Bridging the Capital Access Gap Modules



CHAPTER 1

Lending Landscape
(Modules 1 - 4)

- 1 Lending Landscape
- 2 When to Borrow
- 3 Finding the Right Lender
- 4 Building Relationships with Lenders



CHAPTER 2
Underwriting Basics
(Modules 5 - 8)

- **5** What is Underwriting?
- 6 Five C's Overview
- 7 Credit
- 8 Debt Service Coverage



CHAPTER 3

The Best Version of the Business
(Modules 9 - 14)

- 9 Quality Applications
- 10 Startups vs Existing Businesses
- 11 Loan Ready vs Not Qualified
- **12** Improving Credit
- **13** Improving Debt Service Coverage
- 14 Collateral



CHAPTER 4
Preparing for the
Next Level

(Modules 15)

15 Preparing for the Next Level



CHAPTER 5

Resources for

Professional Development

(Modules 16)

16 Resources for Professional Development



Thank you for joining us!

Presenter: Susan Brown

Business & Nonprofit Development
Microlending & CDFI Capacity Building
Online Program Design
susanrileybrown.com

LSC

Together with residents and partners, we forge resilient and inclusive communities of opportunity across America—great places to live, work, visit, do business and raise families.

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